Building Bridges is a national initiative working to identify and promote practice and policy that will create strong and closely coordinated partnerships and collaborations between families, youth, community-based and residential treatment and service providers, advocates, and policy makers to ensure that comprehensive mental health services and supports are available to improve the lives of young people and their families. In all that we do, we strive to advance partnerships among residential and community-based service providers, youth, and families to improve positive outcomes post-residential.

The objective of the BBI Leaders of Color (LoC) Project is to highlight those challenges that have been identified through research as being experienced by leaders who are Black, Indigenous, and People of Color (BIPOC) but not by their White counterparts. This survey will be used to inform the research and development of the forthcoming BBI LoC concept paper about BIPOC Leaders' successful experiences navigating their careers within predominantly White organization(s). Our desire is to provide BIPOC leaders/aspiring leaders with effective strategies for successfully maneuvering in these spaces. Additionally, it is recommended that executive leadership and managers of predominantly White organizations and others invested in creating equity in the workforce for BIPOC Leaders use this paper to better understand the challenges that exist, and the proven strategies for ameliorating and effectively addressing them.

## **Questionnaire Directions**

			minutes to comp		

* Do you identify as BIPOC and are you a leader/aspiring leader within your organization	n?

## How do you identify? Please select the categories you feel best represent you. American Indian and/or Alaska Native Asian Black or African American Latine/Hispanic Native Hawaiian or Pacific Islander White Other (please specify) Where do you reside? **Organization Information** What sector do you work in? Non-profit For-profit Government What industry do you work in? Education Finance Fundraising and Development Human Services (e.g., Behavioral/Mental Health, Child Welfare, Community Services, Justice Services, Substance Use, Physical Health) ☐ Information Communications Technology (ICT) Workforce Development Other (please specify)

**Personal Information** 

Approximately how many people are employed by your organization?
<u> </u>
<u> </u>
<u> </u>
<u> </u>
250-499
<u> </u>
<u> </u>
What level of leadership are you currently in?
First line manager/team leader
○ Middle management
O Director-level
C-suite/executive level
Other (please specify)
How many people do you currently supervise/manage?
O/none
<u> </u>
<u> </u>
31-50
<u></u>
More than 100

Does your organization have systems and processes for ensuring BIPOC employees receive fair/equitable opportunities for promotions and career advancement in the organization?							
Yes							
O No							
Unsure							
Please rate your level o	of agreement with	the below statements.					
_	•	air/equitable opportuni	ties for promo	otions and career			
advancement in my o	organization.						
Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree			
BIPOC individuals ar	re represented in	ı leadership positions i	n my organiza	tion.			
		Neither Agree nor					
Strongly Disagree	Disagree	Disagree	Agree	Strongly Agree			
BIPOC individuals ar	re represented in	executive/top leaders	hip positions i	n my organization.			
Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree			
Strongly Disagree	Disagree	Disagree	Agree	Strollgly Agree			

The following practices are crucial to help	advance	BIPOC	leaders	and	aspiring	leaders	in an
organization.							

	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree
Diversity, Equity, Inclusivity, Bias, and Accessibility (DEIBA) training across the organization			0	$\bigcirc$	0
Formal support, sponsorship, or mentorship structures for aspiring BIPOC leaders	$\bigcirc$			$\bigcirc$	
Company-sponsored networking opportunities for BIPOC	$\circ$		0	$\bigcirc$	0
Documented career advancement plans	$\bigcirc$	$\circ$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Targeted leadership development and skill-building opportunities	$\circ$	$\bigcirc$	0	$\bigcirc$	0
Affinity/employee resource groups	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Training to help the transition from peer to supervisor	$\bigcirc$	$\circ$	$\circ$		$\circ$
Other (please specify)					

The following practices are crucial to help advance BIPOC leaders and aspiring leaders in an
organization.

	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree
Helping employees develop skills to advocate for themselves			0		0
One-on-one supervisory sessions and/or check- ins/career development sessions	$\bigcirc$			$\bigcirc$	
Representation of people of color in executive/Board levels	$\circ$	0	0	$\circ$	0
Disruption of microaggressions or oppressive behaviors in the moment	$\bigcirc$		$\circ$	$\bigcirc$	$\bigcirc$
Raising BIPOC Leaders' ideas in a meeting that the Leader is not a part of, and crediting the Leader			0		
Other (please specify)					

Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree
	$\bigcirc$			
Iv supervisor/mana	ger plays a critic	cal role in my professi	onal developme	ent and growth
iy daporvidor/inana	gor prayo a orran	Neither Agree nor	onar do voropino	iii aira growiii.
Strongly Disagree	Disagree	Disagree	Agree	Strongly Agree
		$\bigcirc$		
elf Reflection				
feel like I belong wi	ithin the organiz	ation.		
Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree
Strongly Disagree	Disagree	Disagree	Agree	Strongly Agree
$\cup$				
Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree
		$\bigcirc$		
* As a BIPOC lead	er in a predomir	nantly White organizat	ion, do you pra	ctice self-care
* As a BIPOC lead strategies?	er in a predomir	nantly White organizat	ion, do you pra	ctice self-care
	er in a predomir	nantly White organizat	ion, do you pra	ctice self-care
strategies?	er in a predomin	nantly White organizat	ion, do you pra	ctice self-care
strategies?  Yes	er in a predomir	nantly White organizat	cion, do you pra	ctice self-care
strategies?  Yes	er in a predomir	nantly White organizat	cion, do you pra	ctice self-care
strategies?  Yes	er in a predomin	nantly White organizat	cion, do you pra	ctice self-care
strategies?  Yes	er in a predomin	nantly White organizat	ion, do you pra	ctice self-care
strategies?  Yes	er in a predomir	nantly White organizat	cion, do you pra	ctice self-care

How do you practice self-care?
How do you maneuver to create success as a BIPOC leader in a predominantly White organization?
What advice would you give to an aspiring leader of color in an organization?
Does your organization have any innovative methods to advance BIPOC individuals and their careers that you can share with us?
Do you have a quote that you would like to share with other BIPOC leaders or aspiring
leaders working within a predominantly White organization?
If you would like to participate in upcoming virtual focus groups to share more about your
experiences, please provide your contact information.
Name
Company
Email Address
Phone Number

On behalf of BBI, thank you for your participation in this initiative and your contributions to our commitment to advancing partnerships and improving lives.	